

The Iveco Group logo is centered on the slide. It features the word "IVECO" in a white, sans-serif font, followed by a blue dot, and then the word "GROUP" in the same font. Behind the text is a large, glowing blue circular graphic that resembles a stylized gear or a sphere with a textured, wireframe-like surface. The entire graphic is set against a dark blue background.

IVECO • GROUP

**From Hype to Impact:
AI in Automotive Development and Organizations**

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QUALITY
FOR THE CUSTOMER
IN OUR DAILY WORK
AS A SHARED MINDSET

IVECO GROUP AT A GLANCE

Solely listed since 3rd January 2022 on Euronext Milan, Borsa Italiana, the Group is built on a strong Italian heritage and with a consolidated international reach. Engineering excellence and innovation into sustainable mobility and customer driven technologies are the pillars that underpin every aspect of the Company's business in commercial and mass transport, advanced powertrain technologies and related financial services.



POWERTRAIN



FINANCIAL SERVICES



HEAVY, MEDIUM
& LIGHT-DUTY
COMMERCIAL VEHICLES



BUS



5
Brands



16
Industrial Sites



22
R&D Centres



+33,000
Employees



+5,000
Patents



€13.4 bn
Consolidated
Revenues



€529mn
Adj. EBIT of
Industrial Activities



€4,693mn
Available Liquidity

Notes: All figures are provided herein on a EU-IFRS € basis unless otherwise indicated. Adjusted EBIT of Industrial Activities and Available Liquidity are non-IFRS financial measures and refer to Continuing Operations 2025 Full Year Results Operations
All figures refer to continuing operations as of 31st December 2025

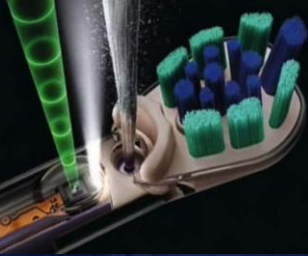


AI from HYPE to CUSTOMER CENTRICITY

HYPE

CUSTOMER CENTRICITY

CAMERA-EQUIPPED
TOOTHBRUSHES



AUTO-FOLLOWING
SUITCASES



AI HYDRATION
BOTTLES



1

Predictive Maintenance &
Spare Parts Management

2

AI-Driven Software Development

3

Driver Experience

1

1



KEY FIGURES

40% - 50%

Reduction in unplanned stops



OBJECTIVE

MINIMISE:

- vehicle unplanned stops
- impact on customer business



TECHNOLOGY

Predictive Diagnosis: AI-based Digital Twins



Spare Parts Management: Workshop inventory digitalization and optimised distribution



2 AI-DRIVEN SOFTWARE DEVELOPMENT

AI-powered engineering: faster releases, higher quality, lower complexity

KEY FIGURES

20% - 30% Reduction in time-to-market

30% - 40% Faster software debugging

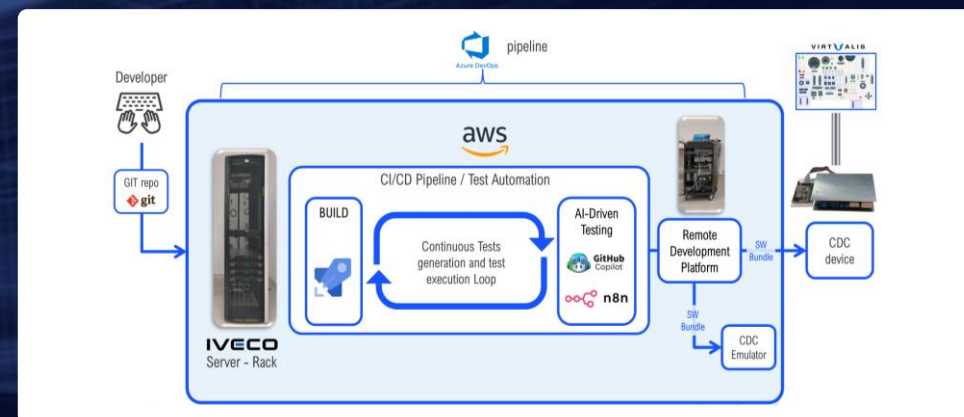
OBJECTIVE

- **INCREASE** automation in software development & validation
- **ANTICIPATE** validation of software integration



TECHNOLOGY

- Extended usage of GitHub Copilot
- Automated continuous integration and deployment pipeline
- AI drive test case generation, execution and reporting
- Virtualisation



3 DRIVER EXPERIENCE

Turning *driver shortage* into *driver attraction* through AI-powered experiences

KEY FIGURES

500,000 unfilled driver positions
2 seconds eyes off road

OBJECTIVE

- **ENHANCE** driver safety
- **IMPROVE** comfort and on-board driver experience



TECHNOLOGY

- Evolution of professional human-machine interaction
- Driver vocal assistant powered by generative AI (+20 languages)
- Driver health monitoring



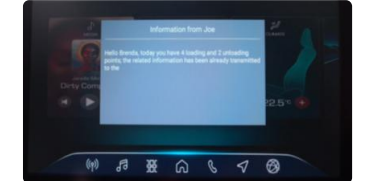
Proactive vocal prompts



Collaborative assistant



Multi-language support





QUALITY
FOR THE CUSTOMER
IN OUR DAILY WORK
AS A SHARED MINDSET

IVECO

IVECO

IVECO

74%

THANK YOU



IVECO
CAPITAL

IVECO

IVECO
BUS

HEULIEZ

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